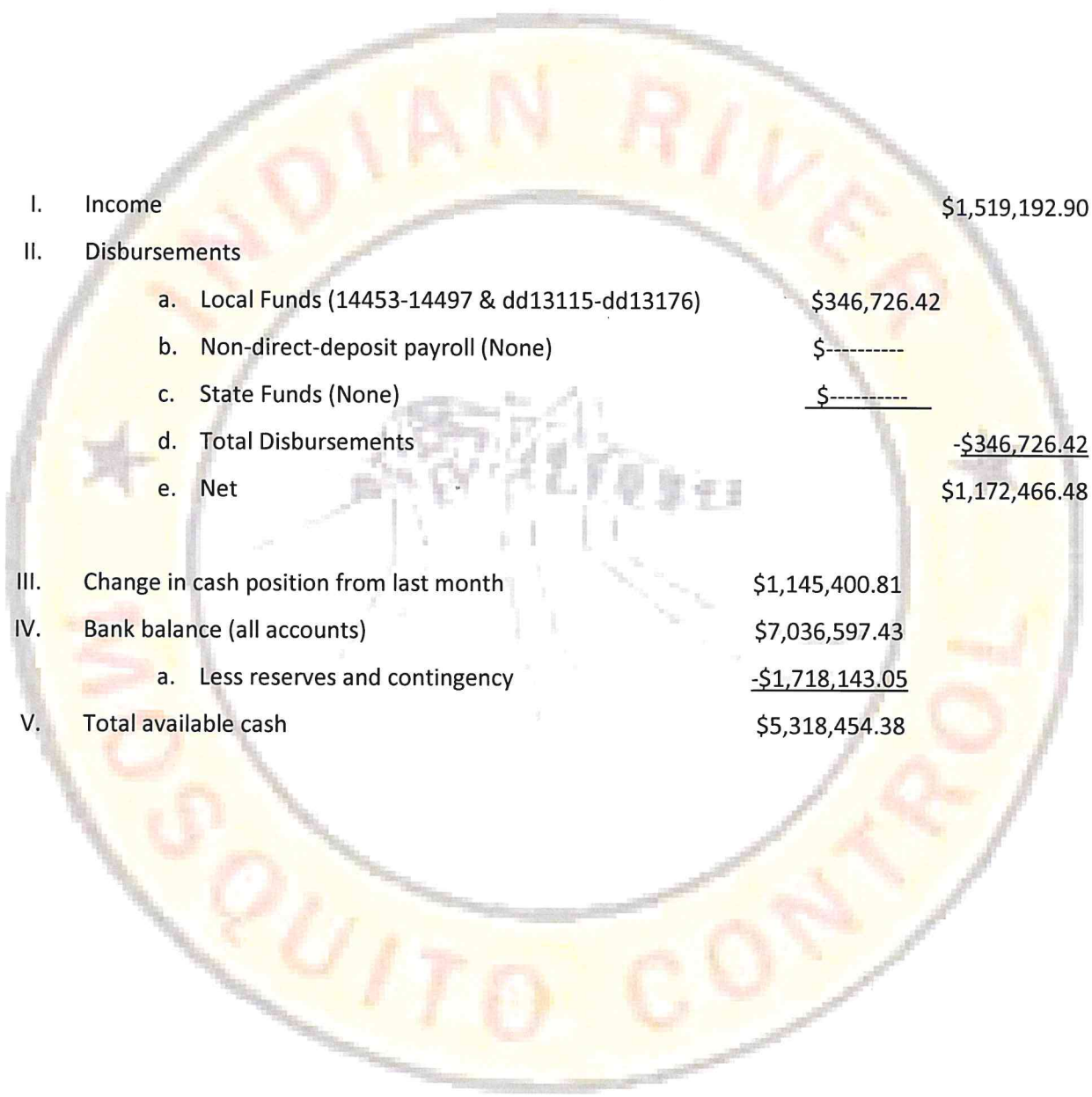


INDIAN RIVER MOSQUITO CONTROL DISTRICT  
 Financial Report  
 for  
 December 1 – December 31, 2022



I.	Income		\$1,519,192.90
II.	Disbursements		
	a. Local Funds (14453-14497 & dd13115-dd13176)	\$346,726.42	
	b. Non-direct-deposit payroll (None)	\$-----	
	c. State Funds (None)	<u>\$-----</u>	
	d. Total Disbursements		<u>-\$346,726.42</u>
	e. Net		\$1,172,466.48
III.	Change in cash position from last month	\$1,145,400.81	
IV.	Bank balance (all accounts)	\$7,036,597.43	
	a. Less reserves and contingency	<u>-\$1,718,143.05</u>	
V.	Total available cash		\$5,318,454.38

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01/03/23

Accrual Basis

# IRMCD

## Monthly Board Disbursement Report

As of December 31, 2022

Type	Date	Num	Name	Memo	Amount
<b>1050 Seacoast Oper-4941 &amp; 9831</b>					
Liability Check	12/07/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/06/2022	-50,110.79
Liability Check	12/08/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/06/2022	-587.33
Liability Check	12/21/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/20/2022	-52,319.05
Liability Check	12/06/2022	EFT	Florida Retirement System	420000041009- November 2022 Retirem...	-23,415.11
Liability Check	12/09/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	-17,597.90
Liability Check	12/08/2022	EFT	Child Support		-507.39
Liability Check	12/09/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	-1,196.72
Liability Check	12/09/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	-520.00
Liability Check	12/23/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	-18,835.66
Liability Check	12/22/2022	EFT	Child Support		-507.39
Liability Check	12/23/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	-1,336.54
Liability Check	12/23/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	-520.00
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December ...	-2,762.24
Liability Check	12/23/2022	EFT	Texas Life Insurance Company	SS0A9H- December 2022 Premiums	-456.32
Check	12/23/2022	EFT	Principal Financial Group	Acct#1037999-10001- Jan 2023 Premiums	-818.04
Liability Check	12/23/2022	EFT	American Fidelity Assurance Company	MCP#64213 Inv#2150467A, 2150527A, ...	-862.05
Liability Check	12/23/2022	EFT	Florida Retirement System	420000041009-December 2022 Contribu...	-24,559.78
Check	12/07/2022	14453	Cintas Corporation No. 2	Payer # 14087358 Inv # 4139033049	-425.00
Check	12/07/2022	14454	Carr, Riggs & Ingram LLC	Inv # 17486126	-2,000.00
Check	12/07/2022	14455	CIT-Copier Contract	Inv # 41247465	-199.23
Check	12/07/2022	14456	Jordan Power Equipment Corp.	Inv # 107436	-124.99
Check	12/07/2022	14457	Lowe's	Acct # 2096 Inv # 942342	-31.66
Check	12/07/2022	14458	Leading Edge Associates, Inc.	Inv # 1803	-1,800.00
Check	12/07/2022	14459	Supertrak, Inc	Inv # IN000000016457, Inv # 1258	-30,050.61
Check	12/07/2022	14460	Mullinax Ford of Vero Beach	Inv # 138312, Inv # 138334	-263.67
Check	12/07/2022	14461	Sturgis Lumber & Plywood Co	Customer # 210285 Trans # B270282	-124.73
Check	12/07/2022	14462	Fisher Scientific Co. LLC	Acct # 212441-001 Inv # 8560822	-143.12
Check	12/07/2022	14463	Board of County Commissioners	Inv # 11/30/2022	-3,605.64
Check	12/07/2022	14464	MasterCard	Acct # 1603 - Statement Closing Date 11...	-9,390.30
Check	12/07/2022	14465	Home Depot Credit Services	Acct # 6035322501565166 Inv # 3030008	-747.56
Check	12/07/2022	14466	Indian River County Landfill	Acct # 178301	-10.49
Check	12/07/2022	14467	Cole Auto Supply	Acct # 1642 Closing Date 11/30/2022	-315.37
Check	12/14/2022	14468	Cintas Corporation No. 2	Payer # 14087358 Inv # 4139717717	-425.00
Check	12/14/2022	14469	Grove Welders, Inc	Inv # 62851	-29.00
Check	12/14/2022	14470	Jordan Power Equipment Corp.	Inv # 107827	-249.98
Check	12/14/2022	14471	Leading Edge Associates, Inc.	Inv # 2001, Inv # 2002	-3,600.00
Check	12/14/2022	14472	AT&T	Acct # 77256223930870454	-259.84
Check	12/14/2022	14473	Treasure Coast Newspapers	Acct # 333036 Inv # 0005489368, Inv # ...	-47.88
Check	12/14/2022	14474	Lowe's	Acct # 2096 Inv # 956837, Inv # 956837,...	-38.53
Check	12/14/2022	14475	nexAir, LLC	Acct # P5529 Inv # 0010507590	-98.71
Check	12/21/2022	14476	Benson's Lock Service, Inc	Inv # 2191856	-192.00
Check	12/21/2022	14477	Indian River County Utilities	Cust # 0012218-062300 Bill # 11204650	-45.06
Check	12/21/2022	14478	Cintas Corporation No. 2	Payer # 14087358 Inv # 4140396247	-425.00
Check	12/21/2022	14479	Lewis, Longman, & Walker P.A.	Inv # JDR-150120	-1,125.00
Check	12/21/2022	14480	Kelly Tractor Co	Inv # P101_0241190	-58.18
Check	12/21/2022	14481	Supertrak, Inc	Inv # IN000000016525	-349.50
Check	12/21/2022	14482	Comcast	Acct # 8535115060598219	-340.80
Check	12/21/2022	14483	FedEx	Inv # 7-960-78684, Inv # 7-974-51948, In...	-25.05

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01/03/23

Accrual Basis

**IRMCD**  
**Monthly Board Disbursement Report**  
 As of December 31, 2022

Type	Date	Num	Name	Memo	Amount
Check	12/21/2022	14484	AT&T Mobility	Acct # 823540712 Invoice # 823540712...	-807.82
Check	12/21/2022	14485	Thomas R. Summersill, Inc	Inv # 03592-M22-APL, Inv # 03593-M22-...	-24,804.86
Check	12/21/2022	14486	CFO, Inc.	Inv # 5311 Project # 22100-R1 Final Pay...	-2,920.00
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/...	-42,817.31
Check	12/28/2022	14488	Cintas Corporation No. 2	Payer # 14087358 Inv # 4141102290	-420.00
Check	12/28/2022	14489	FPL	Acct # 90168-13504	-1,276.71
Check	12/28/2022	14490	Kelly Tractor Co	Inv # P101_0241407	-327.78
Check	12/28/2022	14491	Lowe's	Acct # 2096 Inv # 967464, Inv # 967683	-90.01
Check	12/28/2022	14492	McMaster-Carr Supply Co	Inv # 90045799	-129.83
Check	12/28/2022	14493	Consolidated Electrical Distributors, Inc	Inv # 9070-1062922	-63.46
Check	12/28/2022	14494	Staples Advantage	Acct # ATL1067547 Inv # 8068560220	-113.76
Check	12/28/2022	14495	I.R.C. Property Appraiser	Quarterly commission due (2nd qtr 2022-...	-19,039.00
Check	12/28/2022	14496	Fisher Scientific Co. LLC	Acct # 212441-001 Inv #9013035, Inv # ...	-244.00
Check	12/28/2022	14497	Waste Management, Inc of Florida	Customer # 9-18548-52001 Inv # 09888...	-217.67
Total 1050 Seacoast Oper-4941 & 9831					-346,726.42
<b>1060 Seacoast State Funds-5161</b>					
Total 1060 Seacoast State Funds-5161					
<b>TOTAL</b>					<b>-346,726.42</b>

**IRMCD**  
**Monthly Board Disbursement Report**  
 As of December 31, 2022

Type	Date	Num	Memo	Credit
<b>1050 Seacoast Oper-4941 &amp; 9831</b>				
Paycheck	12/08/2022	Dec22		
Paycheck	12/08/2022	Dec 2022	Direct Deposit	
Paycheck	12/08/2022	dd13115	Direct Deposit	
Paycheck	12/08/2022	dd13117	Direct Deposit	
Paycheck	12/08/2022	dd13118	Direct Deposit	
Paycheck	12/08/2022	dd13119	Direct Deposit	
Paycheck	12/08/2022	dd13120	Direct Deposit	
Paycheck	12/08/2022	dd13121	Direct Deposit	
Paycheck	12/08/2022	dd13122	Direct Deposit	
Paycheck	12/08/2022	dd13123	Direct Deposit	
Paycheck	12/08/2022	dd13124	Direct Deposit	
Paycheck	12/08/2022	dd13125	Direct Deposit	
Paycheck	12/08/2022	dd13126	Direct Deposit	
Paycheck	12/08/2022	dd13127	Direct Deposit	
Paycheck	12/08/2022	dd13128	Direct Deposit	
Paycheck	12/08/2022	dd13129	Direct Deposit	
Paycheck	12/08/2022	dd13130	Direct Deposit	
Paycheck	12/08/2022	dd13131	Direct Deposit	
Paycheck	12/08/2022	dd13132	Direct Deposit	
Paycheck	12/08/2022	dd13133	Direct Deposit	
Paycheck	12/08/2022	dd13134	Direct Deposit	
Paycheck	12/08/2022	dd13135	Direct Deposit	
Paycheck	12/08/2022	dd13136	Direct Deposit	
Paycheck	12/08/2022	dd13137	Direct Deposit	
Paycheck	12/08/2022	dd13138	Direct Deposit	
Paycheck	12/08/2022	dd13139	Direct Deposit	
Paycheck	12/08/2022	dd13140	Direct Deposit	
Paycheck	12/08/2022	dd13141	Direct Deposit	
Paycheck	12/08/2022	dd13142	Direct Deposit	
Paycheck	12/08/2022	dd13143	Direct Deposit	
Paycheck	12/08/2022	dd13144	Direct Deposit	
Paycheck	12/09/2022	dd13145	FMCA Annual Meeting 11/14-11/17/...	
Paycheck	12/09/2022	dd13146	FMCA Annual Meeting 2022	
Paycheck	12/22/2022	dd13148	Direct Deposit	
Paycheck	12/22/2022	dd13149	Direct Deposit	
Paycheck	12/22/2022	dd13150	Direct Deposit	
Paycheck	12/22/2022	dd13151	Direct Deposit	
Paycheck	12/22/2022	dd13152	Direct Deposit	
Paycheck	12/22/2022	dd13153	Direct Deposit	
Paycheck	12/22/2022	dd13154	Direct Deposit	
Paycheck	12/22/2022	dd13155	Direct Deposit	
Paycheck	12/22/2022	dd13156	Direct Deposit	
Paycheck	12/22/2022	dd13157	Direct Deposit	

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Accrual Basis

IRMCD

Monthly Board Disbursement Report

As of December 31, 2022

Type	Date	Num	Memo	Credit
Paycheck	12/22/2022	dd13158	Direct Deposit	
Paycheck	12/22/2022	dd13159	Direct Deposit	
Paycheck	12/22/2022	dd13160	Direct Deposit	
Paycheck	12/22/2022	dd13161	Direct Deposit	
Paycheck	12/22/2022	dd13162	Direct Deposit	
Paycheck	12/22/2022	dd13163	Direct Deposit	
Paycheck	12/22/2022	dd13164	Direct Deposit	
Paycheck	12/22/2022	dd13165	Direct Deposit	
Paycheck	12/22/2022	dd13166	Direct Deposit	
Paycheck	12/22/2022	dd13167	Direct Deposit	
Paycheck	12/22/2022	dd13168	Direct Deposit	
Paycheck	12/22/2022	dd13169	Direct Deposit	
Paycheck	12/22/2022	dd13170	Direct Deposit	
Paycheck	12/22/2022	dd13171	Direct Deposit	
Paycheck	12/22/2022	dd13172	Direct Deposit	
Paycheck	12/22/2022	dd13173	Direct Deposit	
Paycheck	12/22/2022	dd13174	Direct Deposit	
Paycheck	12/22/2022	dd13175	Direct Deposit	
Paycheck	12/09/2022	dd13176	Safety Boots	
Total 1050 Seacoast Oper-4941 & 9831				0.00
<b>1070 RBC Operating Acct</b>				
Total 1070 RBC Operating Acct				
<b>TOTAL</b>				<b>0.00</b>

IRMCD  
Custom Transaction Detail Report  
December 2022

Column1	Column3	Column5	Column7	Column9	Column11	Column13	Column15
Type	Date	Num	Name	Memo	Account	Split	Amount
Liability Check	12/06/2022	EFT	Florida Retirement System	420000041009- November 2022 Retirement Contributions	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$23,415.11
Liability Check	12/06/2022	EFT	Florida Retirement System	420000041009- November 2022 Retirement Contributions	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$4,176.61
Liability Check	12/06/2022	EFT	Florida Retirement System	420000041009- November 2022 Retirement Contributions	20.2 FL Retirement Contrib	1050 Seacoast Oper-4941 & 9831	\$19,238.50
Check	12/07/2022	14453	Cintas Corporation No. 2	Payer # 14087358 Inv # 4139033049	1050 Seacoast Oper-4941 & 9831	30.4.2 Other Prof Svc/Uniforms	\$425.00
Check	12/07/2022	14453	Cintas Corporation No. 2	Payer # 14087358 Inv # 4139033049 11/30/2022 Uniform Services	1050 Seacoast Oper-4941 & 9831	30.4.2 Other Prof Svc/Uniforms	\$425.00
Check	12/07/2022	14454	Carr, Riggs & Ingram LLC	Inv # 17486126	1050 Seacoast Oper-4941 & 9831	30.2 Auditor	\$2,000.00
Check	12/07/2022	14454	Carr, Riggs & Ingram LLC	Inv # 17486126 Progress Billing for Audit of Financial Statements Period ending September 30, 2022	30.2 Auditor	1050 Seacoast Oper-4941 & 9831	\$2,000.00
Check	12/07/2022	14455	CIT-Copier Contract	Inv # 41247465	1050 Seacoast Oper-4941 & 9831	44.1.2 Misc Rentals/Leases	\$199.23
Check	12/07/2022	14455	CIT-Copier Contract	Inv # 41247465 - December 2022 Monthly copier/printer lease pymt	44.1.2 Misc Rentals/Leases	1050 Seacoast Oper-4941 & 9831	\$199.23
Check	12/07/2022	14456	Jordan Power Equipment Corp.	Inv # 107436	1050 Seacoast Oper-4941 & 9831	46.6.4 Mowers/Other Rprs-IRMCD	\$124.99
Check	12/07/2022	14456	Jordan Power Equipment Corp.	Inv # 107436 Spindle assembly for old Gravely mower	46.6.4 Mowers/Other Rprs-IRMCD	1050 Seacoast Oper-4941 & 9831	\$124.99
Check	12/07/2022	14457	Lowe's	Acct # 2096 Inv # 942342	1050 Seacoast Oper-4941 & 9831	52.4.5 Supl Arbovirus	\$31.66
Check	12/07/2022	14457	Lowe's	Acct # 2096 Inv # 942342 pvc tubing and lock dry lube for ARBO	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$31.66
Check	12/07/2022	14458	Leading Edge Associates, Inc.	Inv # 1803	1050 Seacoast Oper-4941 & 9831	30.4.5/Contract Serv.-Aircraft	\$1,800.00
Check	12/07/2022	14458	Leading Edge Associates, Inc.	Inv # 1803 Aerial Application Services, Travel	30.4.5/Contract Serv.-Aircraft	1050 Seacoast Oper-4941 & 9831	\$1,800.00
Check	12/07/2022	14459	Supertrak, Inc	Inv # IN000000016457, Inv # 1258	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$30,050.61
Check	12/07/2022	14459	Supertrak, Inc	Inv # IN000000016457 Teeth for Fecon grinder	46.6.3 Heavy Eqp/Boats-IRMCD	1050 Seacoast Oper-4941 & 9831	\$3,020.61
Check	12/07/2022	14460	Mullinax Ford of Vero Beach	Inv # 138312, Inv # 138334	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$263.67
Check	12/07/2022	14460	Mullinax Ford of Vero Beach	Inv # 138312 transmission cooling line and colling line assembly for truck 256	46.6.1 Truck/Auto/ATV-IRMCD	1050 Seacoast Oper-4941 & 9831	\$208.23
Check	12/07/2022	14460	Mullinax Ford of Vero Beach	Inv # 138334 transmission line connector for truck 256	46.6.1 Truck/Auto/ATV-IRMCD	1050 Seacoast Oper-4941 & 9831	\$55.44
Check	12/07/2022	14461	Sturgis Lumber & Plywood Co	Customer # 210285 Trans # B270282	1050 Seacoast Oper-4941 & 9831	52.4.6 Supl Larviciding	\$124.73
Check	12/07/2022	14461	Sturgis Lumber & Plywood Co	Customer # 210285 Trans # B270282 box 40D nails for larvicide bridges	52.4.6 Supl Larviciding	1050 Seacoast Oper-4941 & 9831	\$124.73
Check	12/07/2022	14462	Fisher Scientific Co. LLC	Acct # 212441-001 Inv # 8560822	1050 Seacoast Oper-4941 & 9831	52.4.5 Supl Arbovirus	\$143.12
Check	12/07/2022	14462	Fisher Scientific Co. LLC	Acct # 212441-001 Inv # 8560822 case of 100 syringes	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$143.12
Check	12/07/2022	14463	Board of County Commissioners	Inv # 11/30/2022	1050 Seacoast Oper-4941 & 9831	52.1.2 Gas & Diesel	\$3,605.64
Check	12/07/2022	14463	Board of County Commissioners	Inv # 11/30/2022 Fuel charges for Nov 2022 Unleaded \$3.01/gal Diesel \$4.48/gal	52.1.2 Gas & Diesel	1050 Seacoast Oper-4941 & 9831	\$3,605.64
Check	12/07/2022	14459	Supertrak, Inc	Inv # 1258 Chopzilla Trimmer w/skid box extension, 7ft boom, Saw Blades	64.6 Capital Other	1050 Seacoast Oper-4941 & 9831	\$27,030.00
Check	12/07/2022	14464	MasterCard	Acct # 1603 - Statement Closing Date 11/28/2022	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$9,390.30
Check	12/07/2022	14464	MasterCard	Acct # 1603 - Statement Closing Date 11/28/2022 Intuit QB payroll monthly per usage fee & QB sub...	30.2.2 Direct Deposit Fees	1050 Seacoast Oper-4941 & 9831	\$215.00
Check	12/07/2022	14464	MasterCard	Hammond Beach - FMCA Lodging, including credits	40.1 Travel & Per Diem	1050 Seacoast Oper-4941 & 9831	\$1,375.20
Check	12/07/2022	14464	MasterCard	GoDaddy email accounts and upgrades, Earthlink monthly	41.1 Communication Services	1050 Seacoast Oper-4941 & 9831	\$5,900.49
Check	12/07/2022	14464	MasterCard	roll of stamps	42.1 Freight/Transportation	1050 Seacoast Oper-4941 & 9831	\$60.00
Check	12/07/2022	14464	MasterCard	clock for Ready Room	46.0.20 Maint by IRMCD	1050 Seacoast Oper-4941 & 9831	\$37.28
Check	12/07/2022	14464	MasterCard	Overhead concealed door closer for ft office door, weather stripping for ft office door	46.5.1 Buildings-IRMCD	1050 Seacoast Oper-4941 & 9831	\$157.99
Check	12/07/2022	14464	MasterCard	waterpump housing for SeaArk # 3	46.6.3 Heavy Eqp/Boats-IRMCD	1050 Seacoast Oper-4941 & 9831	\$14.60
Check	12/07/2022	14464	MasterCard	highliters, Day Planners, water filter -kitchen sink, drinks, cutlery, plates for Strategic Plan...	51.1 Office Supplies	1050 Seacoast Oper-4941 & 9831	\$276.93
Check	12/07/2022	14464	MasterCard	Norton Security, Snap-On scan tool yearly subscription	51.2 Computer Software	1050 Seacoast Oper-4941 & 9831	\$159.99
Check	12/07/2022	14464	MasterCard	TPM chip - 2.0 SPI-ASUS	51.3 Computer Hardware	1050 Seacoast Oper-4941 & 9831	\$23.89
Check	12/07/2022	14464	MasterCard	Unleaded gas, fuel - FMCA Annual meeting	52.1.2 Gas & Diesel	1050 Seacoast Oper-4941 & 9831	\$162.26
Check	12/07/2022	14464	MasterCard	credit for fraudulent charges	52.4 Misc Supplies	1050 Seacoast Oper-4941 & 9831	\$18.49
Check	12/07/2022	14464	MasterCard	ULV truck 327 - LED r/bumper lights & amber light bar, dry ice	52.4.4 Supl ULV	1050 Seacoast Oper-4941 & 9831	\$465.72
Check	12/07/2022	14464	MasterCard	chicken feed & cracked corn for chickens	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$325.44
Check	12/07/2022	14465	Home Depot Credit Services	Acct # 6035322501565166 Inv # 3030008	1050 Seacoast Oper-4941 & 9831	46.5.3 Dikes-IRMCD	\$747.56
Check	12/07/2022	14465	Home Depot Credit Services	Acct # 6035322501565166 Inv # 3030008 Boards for Bill's bridge	46.5.3 Dikes-IRMCD	1050 Seacoast Oper-4941 & 9831	\$747.56
Check	12/07/2022	14466	Indian River County Landfill	Acct # 178301	1050 Seacoast Oper-4941 & 9831	46.5.3 Dikes-IRMCD	\$10.49
Check	12/07/2022	14466	Indian River County Landfill	Acct # 178301 debris from permanent control	46.5.3 Dikes-IRMCD	1050 Seacoast Oper-4941 & 9831	\$10.49
Liability Check	12/07/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/06/2022	1050 Seacoast Oper-4941 & 9831	2111 Direct Deposit Liabilities	\$50,110.79
Liability Check	12/07/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/06/2022	2111 Direct Deposit Liabilities	1050 Seacoast Oper-4941 & 9831	\$50,110.79
Check	12/07/2022	14464	MasterCard	QuickBooks Time Premium Per-User	51.2 Computer Software	1050 Seacoast Oper-4941 & 9831	\$234.00
Check	12/07/2022	14467	Cole Auto Supply	Acct # 1642 Closing Date 11/30/2022	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$315.37
Check	12/07/2022	14467	Cole Auto Supply	Moulding tape, 5Gal Purple Power, 14 Gauge X100' Black Wire	46.0.20 Maint by IRMCD	1050 Seacoast Oper-4941 & 9831	\$88.65
Check	12/07/2022	14467	Cole Auto Supply	7502 Oil Filters,1372 Oil Filters,ATV71 Battery, 2 Boxes of ATV Tire Pugs	46.6.1 Truck/Auto/ATV-IRMCD	1050 Seacoast Oper-4941 & 9831	\$226.72
Liability Check	12/08/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/06/2022	1050 Seacoast Oper-4941 & 9831	2111 Direct Deposit Liabilities	\$587.33

IRMCD  
Custom Transaction Detail Report  
December 2022

Liability Check	12/08/2022	QuickBooks Payroll Service	Created by Payroll Service on 12/06/2022	2111 Direct Deposit Liabilities	1050 Seacoast Oper-4941 & 9831	\$587.33
Liability Check	12/08/2022 EFT	Child Support		1050 Seacoast Oper-4941 & 9831	2006 Payroll Liabilities	\$507.39
Liability Check	12/08/2022 EFT	Child Support		2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$507.39
Liability Check	12/09/2022 EFT	IRMCD-FICA,SS,Med	59-6001309	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$17,597.90
Liability Check	12/09/2022 EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$7,185.50
Liability Check	12/09/2022 EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$986.82
Liability Check	12/09/2022 EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$986.82
Liability Check	12/09/2022 EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$4,219.38
Liability Check	12/09/2022 EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$4,219.38
Liability Check	12/09/2022 EFT	Nationwide Retirement Solutions, Inc.	0025223001	1050 Seacoast Oper-4941 & 9831	2006 Payroll Liabilities	\$1,196.72
Liability Check	12/09/2022 EFT	Nationwide Retirement Solutions, Inc.	0025223001	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$1,196.72
Liability Check	12/09/2022 EFT	Nationwide Retirement Solutions, Inc.	0025223001	1050 Seacoast Oper-4941 & 9831	2006 Payroll Liabilities	\$520.00
Liability Check	12/09/2022 EFT	Nationwide Retirement Solutions, Inc.	0025223001	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$520.00
Check	12/14/2022 14468	Cintas Corporation No. 2	Payer # 14087358 Inv # 4139717717	1050 Seacoast Oper-4941 & 9831	30.4.2 Other Prof Svc/Uniforms	\$425.00
Check	12/14/2022 14468	Cintas Corporation No. 2	Payer # 14087358 Inv # 4139717717 12/07/2022 Uniform Services	30.4.2 Other Prof Svc/Uniforms	1050 Seacoast Oper-4941 & 9831	\$425.00
Check	12/14/2022 14469	Grove Welders, Inc	Inv # 62851	1050 Seacoast Oper-4941 & 9831	46.0.20 Maint by IRMCD	\$29.00
Check	12/14/2022 14469	Grove Welders, Inc	Inv # 62851 (10) 1 1/2" plastic RAP covers	46.0.20 Maint by IRMCD	1050 Seacoast Oper-4941 & 9831	\$29.00
Check	12/14/2022 14470	Jordan Power Equipment Corp.	Inv # 107827	1050 Seacoast Oper-4941 & 9831	46.6.4 Mowers/Other Rprs-IRMCD	\$249.98
Check	12/14/2022 14470	Jordan Power Equipment Corp.	Inv # 107827 (2) spindles for old Gravely mower	46.6.4 Mowers/Other Rprs-IRMCD	1050 Seacoast Oper-4941 & 9831	\$249.98
Check	12/14/2022 14471	Leading Edge Associates, Inc.	Inv # 2001, Inv # 2002	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$3,600.00
Check	12/14/2022 14471	Leading Edge Associates, Inc.	Inv # 2001 Aerial Application & Travel Expenses - Garden Grove, Medical Center Field, Golfview, ...	30.4.5/Contract Serv.-Aircraft	1050 Seacoast Oper-4941 & 9831	\$1,800.00
Check	12/14/2022 14471	Leading Edge Associates, Inc.	Inv # 2002 Aerial Application & Travel Expenses - Garden Grove, Medical Center Field, Golfview	30.4.5/Contract Serv.-Aircraft	1050 Seacoast Oper-4941 & 9831	\$1,800.00
Check	12/14/2022 14472	AT&T	Acct # 77256223930870454	1050 Seacoast Oper-4941 & 9831	41.1 Communication Services	\$259.84
Check	12/14/2022 14472	AT&T	Acct # 77256223930870454 - Local/Long Distance Dec 2022	41.1 Communication Services	1050 Seacoast Oper-4941 & 9831	\$259.84
Check	12/14/2022 14473	Treasure Coast Newspapers	Acct # 333036 Inv # 0005489368, Inv # 0005490689	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$47.88
Check	12/14/2022 14473	Treasure Coast Newspapers	Acct # 333036 Inv # 0005489368 Notice of Strategic Meeting Dec 8th, 2022	49.2 Advertising (Req'd by Law)	1050 Seacoast Oper-4941 & 9831	\$23.94
Check	12/14/2022 14473	Treasure Coast Newspapers	Acct # 333036 Inv # 0005490689 Workshop Meeting Dec 15th & Dec 16th, 2022	49.2 Advertising (Req'd by Law)	1050 Seacoast Oper-4941 & 9831	\$23.94
Check	12/14/2022 14474	Lowe's	Acct # 2096 Inv # 956837, Inv # 956837, Inv # 967294	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$38.53
Check	12/14/2022 14474	Lowe's	Acct # 2096 Inv # 956837 12' tape measure	46.0.20 Maint by IRMCD	1050 Seacoast Oper-4941 & 9831	\$5.68
Check	12/14/2022 14474	Lowe's	Inv # 956837 8" T-hinge for skid steer	46.6.3 Heavy Equip/Boats-IRMCD	1050 Seacoast Oper-4941 & 9831	\$9.01
Check	12/14/2022 14474	Lowe's	Inv # 967294 brass hinges and ziptides for tide gauges	52.4.6 Supl Larviciding	1050 Seacoast Oper-4941 & 9831	\$23.84
Check	12/14/2022 14475	nexAir, LLC	Acct # P5529 Inv # 0010507590	1050 Seacoast Oper-4941 & 9831	46.0.20 Maint by IRMCD	\$98.71
Check	12/14/2022 14475	nexAir, LLC	Acct # P5529 Inv # 0010507590 Acetylene refill & three flint refill	46.0.20 Maint by IRMCD	1050 Seacoast Oper-4941 & 9831	\$98.71
Check	12/21/2022 14476	Benson's Lock Service, Inc	Inv # 2191856	1050 Seacoast Oper-4941 & 9831	46.5.2 Grounds-IRMCD	\$192.00
Check	12/21/2022 14476	Benson's Lock Service, Inc	Inv # 2191856 RK450 (4) padlocks for grounds	46.5.2 Grounds-IRMCD	1050 Seacoast Oper-4941 & 9831	\$192.00
Check	12/21/2022 14477	Indian River County Utilities	Cust # 0012218-062300 Bill # 11204650	1050 Seacoast Oper-4941 & 9831	43.1 Utility Services	\$45.06
Check	12/21/2022 14477	Indian River County Utilities	Cust # 0012218-062300 Bill # 11204650 Water service 11/04/2022-12/06/2022	43.1 Utility Services	1050 Seacoast Oper-4941 & 9831	\$45.06
Check	12/21/2022 14478	Cintas Corporation No. 2	Payer # 14087358 Inv # 4140396247	1050 Seacoast Oper-4941 & 9831	30.4.2 Other Prof Svc/Uniforms	\$425.00
Check	12/21/2022 14478	Cintas Corporation No. 2	Payer # 14087358 Inv # 4140396247 12/14/2022 Uniform Services	30.4.2 Other Prof Svc/Uniforms	1050 Seacoast Oper-4941 & 9831	\$425.00
Check	12/21/2022 14479	Lewis, Longman, & Walker P.A.	Inv # JDR-150120	1050 Seacoast Oper-4941 & 9831	30.1.3 Legal Services	\$1,125.00
Check	12/21/2022 14479	Lewis, Longman, & Walker P.A.	Inv # JDR-150120 Phone conferenes w/SB, District staff, JMA re:personnel matters etc	30.1.3 Legal Services	1050 Seacoast Oper-4941 & 9831	\$1,125.00
Check	12/21/2022 14480	Kelly Tractor Co	Inv # P101_0241190	1050 Seacoast Oper-4941 & 9831	46.6.3 Heavy Equip/Boats-IRMCD	\$58.18
Check	12/21/2022 14480	Kelly Tractor Co	Inv # P101_0241190 2 cab air filters for CAT 299	46.6.3 Heavy Equip/Boats-IRMCD	1050 Seacoast Oper-4941 & 9831	\$58.18
Check	12/21/2022 14481	Supertrak, Inc	Inv # IN000000016525	1050 Seacoast Oper-4941 & 9831	46.6.3 Heavy Equip/Boats-IRMCD	\$349.50
Check	12/21/2022 14481	Supertrak, Inc	Inv # IN000000016525 30 M24 bolts and nuts for Fecon	46.6.3 Heavy Equip/Boats-IRMCD	1050 Seacoast Oper-4941 & 9831	\$349.50
Check	12/21/2022 14482	Comcast	Acct # 8535115060598219	1050 Seacoast Oper-4941 & 9831	41.1 Communication Services	\$340.80
Check	12/21/2022 14482	Comcast	Acct # 8535115060598219 Internet services 12/27/2022-01/26/2023	41.1 Communication Services	1050 Seacoast Oper-4941 & 9831	\$340.80
Check	12/21/2022 14483	FedEx	Inv # 7-960-78684, Inv # 7-974-51948, Inv # 7-982-56029	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$25.05
Check	12/21/2022 14483	FedEx	Inv # 7-960-78684 shipping of ARBO samples	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$7.91
Check	12/21/2022 14483	FedEx	Inv # 7-974-51948 shipping of ARBO samples	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$8.57
Check	12/21/2022 14483	FedEx	Inv # 7-982-56029 shipping of ARBO samples	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$8.57
Check	12/21/2022 14484	AT&T Mobility	Acct # 823540712 Invoice # 823540712X12122022	1050 Seacoast Oper-4941 & 9831	41.1 Communication Services	\$807.82
Check	12/21/2022 14484	AT&T Mobility	Acct # 823540712 Invoice # 823540712X12122022 Cellular Service	41.1 Communication Services	1050 Seacoast Oper-4941 & 9831	\$807.82
Check	12/21/2022 14485	Thomas R. Summersill, Inc	Inv # 03592-M22-APL, Inv # 03593-M22-APL, Inv # 03594-M22-APL	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$24,804.88
Check	12/21/2022 14485	Thomas R. Summersill, Inc	Inv # 03592-M22-APL Aerial work completed 12/16/2022	30.4.5/Contract Serv.-Aircraft	1050 Seacoast Oper-4941 & 9831	\$7,914.48

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Check	12/21/2022	14485	Thomas R. Summersill, Inc	Inv # 03593-M22-APL Aerial work completed 12/16/2022	30.4.5/Contract Serv.-Aircraft	1050 Seacoast Oper-4941 & 9831	\$6,550.88
Check	12/21/2022	14485	Thomas R. Summersill, Inc	Inv # 03594-M22-APL Aerial work completed 12/20/2022	30.4.5/Contract Serv.-Aircraft	1050 Seacoast Oper-4941 & 9831	\$10,339.50
Liability Check	12/21/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/20/2022	1050 Seacoast Oper-4941 & 9831	2111 Direct Deposit Liabilities	\$52,319.05
Liability Check	12/21/2022		QuickBooks Payroll Service	Created by Payroll Service on 12/20/2022	2111 Direct Deposit Liabilities	1050 Seacoast Oper-4941 & 9831	\$52,319.05
Liability Check	12/22/2022	EFT	Child Support		1050 Seacoast Oper-4941 & 9831	2006 Payroll Liabilities	\$507.39
Liability Check	12/22/2022	EFT	Child Support		2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$507.39
Liability Check	12/23/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$18,835.66
Liability Check	12/23/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$7,703.50
Liability Check	12/23/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$1,055.01
Liability Check	12/23/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$1,055.01
Liability Check	12/23/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$4,511.07
Liability Check	12/23/2022	EFT	IRMCD-FICA,SS,Med	59-6001309	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$4,511.07
Liability Check	12/23/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	1050 Seacoast Oper-4941 & 9831	2006 Payroll Liabilities	\$1,336.54
Liability Check	12/23/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$1,336.54
Liability Check	12/23/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	1050 Seacoast Oper-4941 & 9831	2006 Payroll Liabilities	\$520.00
Liability Check	12/23/2022	EFT	Nationwide Retirement Solutions, Inc.	0025223001	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$520.00
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$2,762.24
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	2006.21 AFA/ Accident (post-tax)	1050 Seacoast Oper-4941 & 9831	\$119.26
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	2006.2 AFA/Accident	1050 Seacoast Oper-4941 & 9831	\$533.90
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	2006.3 AFA/Cancer (pre-tax)	1050 Seacoast Oper-4941 & 9831	\$372.70
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	2006.4 AFA/Cancer (post tax)	1050 Seacoast Oper-4941 & 9831	\$141.70
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	2006.83 AFA/Critical Care(post)	1050 Seacoast Oper-4941 & 9831	\$81.94
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	2006.5 AFA/Disability	1050 Seacoast Oper-4941 & 9831	\$1,236.70
Liability Check	12/23/2022	EFT	American Fidelity-Products	MCP# 64213 Inv#D5333506 December 2022 Premiums	2006.6 AFA/Life Insurance	1050 Seacoast Oper-4941 & 9831	\$276.04
Liability Check	12/23/2022	EFT	Texas Life Insurance Company	SS0A9H- December 2022 Premiums	1050 Seacoast Oper-4941 & 9831	2006.7 Texas Life	\$456.32
Liability Check	12/23/2022	EFT	Texas Life Insurance Company	SS0A9H- December 2022 Premiums	2006.7 Texas Life	1050 Seacoast Oper-4941 & 9831	\$456.32
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$42,817.31
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.81 Emp. Dental Prem Cont	1050 Seacoast Oper-4941 & 9831	\$69.90
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.81 Emp. Dental Prem Cont	1050 Seacoast Oper-4941 & 9831	\$157.50
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.81 Emp. Dental Prem Cont	1050 Seacoast Oper-4941 & 9831	\$371.50
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.81 Emp. Dental Prem Cont	1050 Seacoast Oper-4941 & 9831	\$114.48
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.81 Emp. Dental Prem Cont	1050 Seacoast Oper-4941 & 9831	\$279.60
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$654.10
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$218.58
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$554.12
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$553.30
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$698.20
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$334.73
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$995.82
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$384.96
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.8 Emp. Health Prem Contrib	1050 Seacoast Oper-4941 & 9831	\$156.54
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.82 Emp Vision Prem Contr	1050 Seacoast Oper-4941 & 9831	\$22.03
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.82 Emp Vision Prem Contr	1050 Seacoast Oper-4941 & 9831	\$12.09
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.82 Emp Vision Prem Contr	1050 Seacoast Oper-4941 & 9831	\$59.04
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.82 Emp Vision Prem Contr	1050 Seacoast Oper-4941 & 9831	\$36.90
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.82 Emp Vision Prem Contr	1050 Seacoast Oper-4941 & 9831	\$44.08
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	2006.82 Emp Vision Prem Contr	1050 Seacoast Oper-4941 & 9831	\$12.10
Liability Check	12/23/2022	14487	FMIT	FH0273- December 2022 Contributions/January 2023 Premiums	20.3 Life/Health Insurance	1050 Seacoast Oper-4941 & 9831	\$37,087.74
Check	12/23/2022	EFT	Principal Financial Group	Acct#1037999-10001- Jan 2023 Premiums	1050 Seacoast Oper-4941 & 9831	20.3 Life/Health Insurance	\$818.04
Check	12/23/2022	EFT	Principal Financial Group	Acct#1037999-10001- Jan 2023 Premiums	20.3 Life/Health Insurance	1050 Seacoast Oper-4941 & 9831	\$818.04
Liability Check	12/23/2022	EFT	American Fidelity Assurance Company	MCP#64213 Inv#2150467A, 2150527A, 2150529A December 2022 Premiums	1050 Seacoast Oper-4941 & 9831	2006.1 AFA/Medical Care FSA	\$862.05
Liability Check	12/23/2022	EFT	American Fidelity Assurance Company	MCP#64213 Inv#2150467A, 2150527A, 2150529A December 2022 Premiums	2006.1 AFA/Medical Care FSA	1050 Seacoast Oper-4941 & 9831	\$862.05
Liability Check	12/23/2022	EFT	Florida Retirement System	420000041009-December 2022 Contributions	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$24,559.78
Liability Check	12/23/2022	EFT	Florida Retirement System	420000041009-December 2022 Contributions	2006 Payroll Liabilities	1050 Seacoast Oper-4941 & 9831	\$4,406.87
Liability Check	12/23/2022	EFT	Florida Retirement System	420000041009-December 2022 Contributions	20.2 FL Retirement Contrib	1050 Seacoast Oper-4941 & 9831	\$20,152.91



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Check	12/28/2022	14488	Cintas Corporation No. 2	Payer # 14087358 Inv # 4141102290	1050 Seacoast Oper-4941 & 9831	30.4.2 Other Prof Svc/Uniforms	\$420.00
Check	12/28/2022	14488	Cintas Corporation No. 2	Payer # 14087358 Inv # 4141102290 12/21/2022 Uniform Services	30.4.2 Other Prof Svc/Uniforms	1050 Seacoast Oper-4941 & 9831	\$420.00
Check	12/28/2022	14489	FPL	Acct # 90168-13504	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$1,276.71
Check	12/28/2022	14489	FPL	Acct # 90168-13504 11/10/2022-12/12/2022 Shop/Office	43.1 Utility Services	1050 Seacoast Oper-4941 & 9831	\$863.34
Check	12/28/2022	14489	FPL	Acct # 90168-13504 11/3/2022-12/5/2022 Electric pumps	52.1.3 Electric Pumps	1050 Seacoast Oper-4941 & 9831	\$413.37
Check	12/28/2022	14490	Kelly Tractor Co	Inv # P101_0241407	1050 Seacoast Oper-4941 & 9831	46.6.3 Heavy Eqpt/Boats-IRMCD	\$327.78
Check	12/28/2022	14490	Kelly Tractor Co	Inv # P101_0241407 (2) Hydraulic high pressure plugs for CAT 299	46.6.3 Heavy Eqpt/Boats-IRMCD	1050 Seacoast Oper-4941 & 9831	\$327.78
Check	12/28/2022	14491	Lowe's	Acct # 2096 Inv # 967464, Inv # 967683	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$90.01
Check	12/28/2022	14491	Lowe's	Acct # 2096 Inv # 967464 hornet spray & rebar	46.5.3 Dikes-IRMCD	1050 Seacoast Oper-4941 & 9831	\$48.29
Check	12/28/2022	14492	McMaster-Carr Supply Co	Inv # 90045799	1050 Seacoast Oper-4941 & 9831	52.4.6 Supl Larviciding	\$129.83
Check	12/28/2022	14492	McMaster-Carr Supply Co	Inv # 90045799 (5) Aluminum rods for larvicide tide gauges	52.4.6 Supl Larviciding	1050 Seacoast Oper-4941 & 9831	\$129.83
Check	12/28/2022	14491	Lowe's	Inv # 967683 tape, rubber tape, caulk - all for pumps	46.6.2 Pumps-IRMCD	1050 Seacoast Oper-4941 & 9831	\$41.72
Check	12/28/2022	14493	Consolidated Electrical Distributors, Inc	Inv # 9070-1062922	1050 Seacoast Oper-4941 & 9831	46.6.2 Pumps-IRMCD	\$63.46
Check	12/28/2022	14493	Consolidated Electrical Distributors, Inc	Inv # 9070-1062922 (9) split wire connectors, (2) rolls of rubber tape - all for pumps	46.6.2 Pumps-IRMCD	1050 Seacoast Oper-4941 & 9831	\$63.46
Check	12/28/2022	14494	Staples Advantage	Acct # ATL1067547 Inv # 8068560220	1050 Seacoast Oper-4941 & 9831	51.1 Office Supplies	\$113.76
Check	12/28/2022	14494	Staples Advantage	Acct # ATL1067547 Inv # 8068560220 Binders, memo pads, steno pads, dry erase markers, copy pape...	51.1 Office Supplies	1050 Seacoast Oper-4941 & 9831	\$113.76
Check	12/28/2022	14495	I.R.C. Property Appraiser	Quarterly commission due (2nd qtr 2022-2023)	1050 Seacoast Oper-4941 & 9831	30.1.1 Property Tax Qtrly Comm	\$19,039.00
Check	12/28/2022	14495	I.R.C. Property Appraiser	Quarterly commission due (2nd qtr 2022-2023)	30.1.1 Property Tax Qtrly Comm	1050 Seacoast Oper-4941 & 9831	\$19,039.00
Check	12/28/2022	14496	Fisher Scientific Co. LLC	Acct # 212441-001 Inv #9013035, Inv # 8847433	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$244.00
Check	12/28/2022	14496	Fisher Scientific Co. LLC	Acct # 212441-001 Inv #9013035 Greiner Bio-One Vacuette 7 pk	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$213.50
Check	12/28/2022	14496	Fisher Scientific Co. LLC	Inv # 8847433 Greiner Bio-One Vacuette 1 pk	52.4.5 Supl Arbovirus	1050 Seacoast Oper-4941 & 9831	\$30.50
Check	12/28/2022	14497	Waste Management, Inc of Florida	Customer # 9-18548-52001 Inv # 0988821-4835-0, Customer # 13-91132-63000 Inv # 0989148-4835-7	1050 Seacoast Oper-4941 & 9831	-SPLIT-	\$217.67
Check	12/28/2022	14497	Waste Management, Inc of Florida	Customer # 9-18548-52001 Inv # 0988821-4835-0 Dumpster Weekly Service Jan 2022	43.1 Utility Services	1050 Seacoast Oper-4941 & 9831	\$136.50
Check	12/28/2022	14497	Waste Management, Inc of Florida	Customer # 13-91132-63000 Inv # 0989148-4835-7 Recycle Weekly Service Jan 2022	43.1 Utility Services	1050 Seacoast Oper-4941 & 9831	\$81.17
							\$1,488,984.28
							\$1,488,984.28



**FIFTH THIRD BANK**

Account Number: XXXX XXXX XXXX 1603

INDIAN RIVR MOSQUITO CTR

Statement Closing Date: 11/28/22

**Corporate Account Summary**

Previous Balance		\$9,106.70
Payments	-	\$9,106.70
Credits	-	\$620.01
Purchases and Other Charges	+	\$10,010.31
Cash Advances	+	\$0.00
Late Payment Charge	+	\$0.00
Cash Advance Fees	+	\$0.00
Finance Charges	+	\$0.00
<b>New Balance</b>		<b>\$9,390.30</b>
Disputed Amount		\$0.00
Past Due Amount		\$0.00
Credit Limit		\$25,000.00
Available Credit Limit		\$15,609.70
Cash Advance Credit Limit		\$0.00
Available Cash Advance Credit Limit		\$0.00
Statement Closing Date		11/28/22
Days in Billing Cycle		32

**Payment Information**

New Balance	\$9,390.30
Minimum Payment Due	\$9,390.30
Payment Due Date	12/23/22

**QUESTIONS OR TO REPORT LOST/STOLEN CARDS?**

Call Customer Service 1-800-375-1747

Please send billing inquiries and correspondence to:  
FIFTH THIRD BANK  
PO BOX 740523  
CINCINNATI, OH 45274-0523

Or email inquiries to CommercialSupport@53.com

**Corporate Account Activity**

Post Date	Tran Date	Reference Number	Transaction Description	Amount
11/18	11/18	75569262322221118000300	PAYMENT RECEIVED - THANK YOU	-\$9,106.70

**Finance Charge Summary**

Your Annual Percentage Rate (APR) is the annual rate on your account.

Type of Balance	Annual Percentage Rate (APR)	Balance Subject to Finance Charge	Finance Charge
PURCHASES	19.80%	\$0.00	\$0.00
CASH ADVANCES	19.80%	\$0.00	\$0.00

**Cardholder Account Summary**

Name and Account Number	Credit Limit	Credits	Purchases	Cash Advances	Total Activity
JOSHUA REILLY XXXX XXXX XXXX 0976	\$2,500	\$0.00	\$23.89	\$0.00	\$23.89
FARON TYLER XXXX XXXX XXXX 4241	\$1,000	\$0.00	\$100.15	\$0.00	\$100.15

(summary continued on next page)

MASTERCARD 11/22 STATEMENT			
<b>30.2.2 Direct Deposit Fees</b>			<b>46.6.3 Heavy Eqpt/Boats-IRMCD</b>
\$155.00	Intuit QB payroll monthly per emp usage fee		\$14.60 waterpump housing - SeaArk # 3
\$60.00	Intuit QB payroll monthly per emp usage fee		
<b>\$215.00</b>			<b>\$14.60</b>
<b>40.1 Travel/ Per Diem</b>			<b>49.0 Other Current Charges and Obligations</b>
\$856.80	Hammond Beach - FMCA Annual Mtg Lodging		
\$804.60	Hammond Beach - FMCA Annual Mtg Lodging		
-\$601.52	Hammond Beach - FMCA Annual Mtg Lodging-SM		
\$315.32	Hammond Beach - FMCA Annual Mtg Lodging		
<b>\$1,375.20</b>			<b>\$0.00</b>
<b>40.2.1 Registrations</b>			<b>51.1 Office Supplies</b>
		\$34.73	highlighters
		\$14.99	Day planner 2022-2023
		\$40.35	water filters kitchen sink drinking water
		\$97.14	drinks, cutlery, plates -Strategic Plan mtg.
		\$32.06	DMV checks - JMA, TCA
		\$7.95	mouse pads
		\$49.71	calculator, flat key rings
<b>\$0.00</b>			<b>\$276.93</b>
<b>41.1 Communications</b>			<b>51.2 Computer Software</b>
\$1,456.68	GoDaddy - email accts	\$109.99	Norton Security
\$2,724.92	GoDaddy - email accts	\$50.00	Snap On scan tool yearly subscription
\$1,708.99	GoDaddy - email accts and upgrades	\$234.00	QB subscription paymentn per user fee
\$9.90	Earthlink monthly	<b>\$393.99</b>	
<b>\$5,900.49</b>			<b>51.3 Computer Hardware</b>
<b>42.1 Postage</b>		\$23.89	TPM Chip - 2.0 SPI-ASUS
\$60.00	roll of stamps		
<b>\$60.00</b>			
<b>46.0.2 Maintenance by IRMCD</b>		<b>\$23.89</b>	
\$37.28	clock for Ready Room		<b>52.1.2 - Fuel - Gas &amp; Diesel</b>
		\$100.15	Unleaded gasoline 28.622 gals.
		\$30.00	fuel - FMCA Annual Mtg
		\$32.11	fuel - FMCA Annual Mtg
		<b>\$162.26</b>	
			<b>52.4 Miscellaneous Supplies</b>
		-\$18.49	credit for fradulent charges
<b>\$37.28</b>			
<b>46.4.2 Pump Repairs - Others</b>		<b>-\$18.49</b>	
			<b>52.4.4 Supply - ULV</b>
		\$358.98	trk 327 - LED r/bumper lights, amber l/bar
		\$106.74	dry ice
<b>\$0.00</b>			
<b>46.5.1 Buildings-IRMCD</b>		<b>\$465.72</b>	
\$121.24	Overhead concealed door closer for ft office door		<b>52.4.5 - Supply ARBO</b>
\$11.49	weather strip for ft office door	\$325.44	chicken feed, cracked corn
\$18.28	weather strips for ft office door		
\$6.98	weather strip for ft office door		
<b>\$157.99</b>			
<b>46.5.2 Maintenance/Grounds - IRMCD</b>		<b>\$325.44</b>	
			<b>52.4.6 Supply - Larvicide</b>
<b>\$0.00</b>			
<b>46.6.1 Trucks/Auto/ATV-IRMCD</b>		<b>\$0.00</b>	
<b>\$0.00</b>			
			<b>Total for MasterCard</b>
			<b>\$9,390.30</b>



Florida Department of Agriculture and Consumer Services  
 Division of Agricultural Environmental Services  
**MOSQUITO CONTROL MONTHLY REPORT - LOCAL FUNDS**

Submit to:  
 Mosquito Control Program  
 3125 Conner Blvd, Suite E  
 Tallahassee, FL 32399-1650

NICOLE "NIKKI" FRIED  
 COMMISSIONER

Rule 5E-13.027, F.A.C.  
 Telephone: (850) 617-7911; Fax (850) 617-7939

COUNTY/ DISTRICT Indian River Mosquito Control

FISCAL YEAR: 2022-2023

MONTH: November

**LOCAL FUNDS RECEIPTS AND BALANCES**

ACCT NO	DESCRIPTION	Budgeted Receipts	Monthly Receipts	Receipts Year to Date	Balance to Be Collected
311	Ad Valorem (Current/Delinquent)	\$ 5,543,598.00	\$ 3,337,630.11	\$ 3,374,921.99	\$ 2,168,676.01
334.1	State Grant	\$ -	\$ -	\$ -	\$ -
362	Equipment Rentals	\$ -	\$ -	\$ -	\$ -
337	Grants and Donations	\$ 3,000.00	\$ -	\$ -	\$ 3,000.00
361	Interest Earnings	\$ 6,000.00	\$ -	\$ 2,715.87	\$ 3,284.13
364	Equipment and/or Other Sales	\$ -	\$ -	\$ -	\$ -
369	Misc./Refunds (prior yr expenditures)	\$ -	\$ -	\$ -	\$ -
380	Other Sources	\$ -	\$ -	\$ -	\$ -
389	Loans	\$ -	\$ -	\$ -	\$ -
<b>TOTAL RECEIPTS</b>		\$ 5,552,598.00	\$ 3,337,630.11	\$ 3,377,637.86	\$ 2,174,960.14
<b>BEGINNING FUND BALANCE</b>		\$ 3,274,973.55	\$ 3,274,973.55	\$ 3,274,973.55	\$ -
<b>Total Receipts &amp; Balance</b>		\$ 8,827,571.55	\$ 6,612,603.66	\$ 6,652,611.41	\$ 2,174,960.14

**LOCAL FUNDS EXPENDITURES AND BALANCES**

ACCT NO	Uniform Accounting System Transaction Code	Budgeted Expenditures	Monthly Expenditures	Expenditures Year to Date	Balance to Be Expended
10	Personal Services	\$ 2,246,110.08	\$ 139,218.96	\$ 251,220.94	\$ 1,994,889.14
20	Personal Services Benefits	\$ 1,130,825.31	\$ 47,621.44	\$ 154,812.15	\$ 976,013.16
30	Operating Expense	\$ 1,257,715.00	\$ 77,799.75	\$ 130,017.31	\$ 1,127,697.69
40	Travel & Per Diem	\$ 39,330.00	\$ 5,054.41	\$ 5,222.11	\$ 34,107.89
41	Communication Services	\$ 28,000.00	\$ 2,645.45	\$ 3,309.79	\$ 24,690.21
42	Freight Services	\$ 2,000.00	\$ 12.15	\$ 24.30	\$ 1,975.70
43	Utility Service	\$ 25,000.00	\$ 1,464.42	\$ 1,682.09	\$ 23,317.91
44	Rentals & Leases	\$ 15,669.00	\$ 650.23	\$ 849.46	\$ 14,819.54
45	Insurance	\$ 83,000.00	\$ -	\$ 26,851.95	\$ 56,148.05
46	Repairs & Maintenance	\$ 380,785.50	\$ 9,523.34	\$ 13,676.52	\$ 367,108.98
47	Printing and Binding	\$ 400.00	\$ -	\$ -	\$ 400.00
48	Promotional Activities	\$ 2,500.00	\$ -	\$ -	\$ 2,500.00
49	Other Charges	\$ 4,000.00	\$ 64.98	\$ 694.98	\$ 3,305.02
51	Office Supplies	\$ 73,340.00	\$ 1,934.97	\$ 7,247.35	\$ 66,092.65
52.1	Gasoline/Oil/Lube	\$ 128,250.00	\$ 4,101.46	\$ 4,101.46	\$ 124,148.54
52.2	Chemicals	\$ 1,101,208.61	\$ 40,529.25	\$ 40,529.25	\$ 1,060,679.36
52.3	Protective Clothing	\$ 5,500.00	\$ 1,141.01	\$ 1,186.36	\$ 4,313.64
52.4	Misc. Supplies	\$ 58,685.00	\$ 980.58	\$ 1,653.25	\$ 57,031.75
52.5	Tools & Implements	\$ 4,200.00	\$ 2,576.32	\$ 2,576.32	\$ 1,623.68
54	Publications & Dues	\$ 22,500.00	\$ 2,500.00	\$ 4,000.00	\$ 18,500.00
55	Training	\$ 23,900.00	\$ -	\$ 360.00	\$ 23,540.00
60	Capital Outlay	\$ 476,510.00	\$ 32,144.36	\$ 32,144.36	\$ 444,365.64
71	Principal	\$ -	\$ -	\$ -	\$ -
72	Interest	\$ -	\$ -	\$ -	\$ -
81	Aids to Government Agencies	\$ -	\$ -	\$ -	\$ -
83	Other Grants and Aids	\$ -	\$ -	\$ -	\$ -
89	Contingency (Current Year)	\$ 689,143.05	\$ -	\$ -	\$ 689,143.05
99	Payment of Prior Year Accounts	\$ -	\$ -	\$ -	\$ -
<b>TOTAL BUDGET AND CHARGES</b>		\$ 7,798,571.55	\$ 369,963.08	\$ 682,159.95	\$ 7,116,411.60
0.001	Reserves - Future Capital Outlay	\$ 600,000.00	\$ -	\$ -	\$ 600,000.00
0.002	Reserves - Self-Insurance	\$ -	\$ -	\$ -	\$ -
0.003	Reserves - Cash Balance to be Carried Forward	\$ 360,000.00	\$ -	\$ -	\$ 360,000.00
0.004	Reserves - Sick and Annual Leave	\$ 69,000.00	\$ -	\$ -	\$ 69,000.00
<b>TOTAL RESERVES ENDING BALANCE</b>		\$ 1,029,000.00	\$ -	\$ -	\$ 1,029,000.00
<b>TOTAL BUDGETARY EXPENDITURES and BALANCES</b>		\$ 8,827,571.55	\$ 369,963.08	\$ 682,159.95	\$ 8,145,411.60
<b>ENDING FUND BALANCE</b>		\$ -	\$ 6,242,640.58	\$ 5,970,451.46	\$ (5,970,451.46)

By submission of this monthly report of receipts, expenditures, and balances, I attest it is true and correct.

*S. Burroughs*  
 Director Signature

12/27/2022  
 Date



Florida Department of Agriculture and Consumer Services  
Division of Agricultural Environmental Services

**MOSQUITO CONTROL MONTHLY REPORT - STATE FUNDS**

Submit to:  
Mosquito Control Program  
3125 Conner Blvd, Suite E  
Tallahassee, FL 32399-1650

NICOLE "NIKKI" FRIED  
COMMISSIONER

Rule 5E-13.027, F.A.C.  
Telephone: (850) 617-7911; Fax (850) 617-7939

COUNTY/ DISTRICT Indian River Mosquito Control

FISCAL YEAR: 2022-2023

MONTH: November

**STATE FUNDS RECEIPTS AND BALANCES**

ACCT NO	DESCRIPTION	Budgeted Receipts	Monthly Receipts	Receipts Year to Date	Balance to Be Collected
311	Ad Valorem (Current/Delinquent)	\$ -	\$ -	\$ -	\$ -
334.1	State Grant	\$ -	\$ -	\$ -	\$ -
362	Equipment Rentals	\$ -	\$ -	\$ -	\$ -
337	Grants and Donations	\$ -	\$ -	\$ -	\$ -
361	Interest Earnings	\$ 25.00	\$ 0.07	\$ 0.54	\$ 24.46
364	Equipment and/or Other Sales	\$ 3,000.00	\$ -	\$ -	\$ 3,000.00
369	Misc/Refunds (prior yr expenditures)	\$ -	\$ -	\$ -	\$ -
380	Other Sources	\$ -	\$ -	\$ -	\$ -
389	Loans	\$ -	\$ -	\$ -	\$ -
<b>TOTAL RECEIPTS</b>		\$ 3,025.00	\$ 0.07	\$ 0.54	\$ 3,024.46
<b>BEGINNING FUND BALANCE</b>		\$ 762.79	\$ 762.79	\$ 762.79	\$ -
<b>Total Receipts &amp; Balance</b>		\$ 3,787.79	\$ 762.86	\$ 763.33	\$ 3,024.46

**STATE FUNDS EXPENDITURES AND BALANCES**

ACCT NO	Uniform Accounting System Transaction Code	Budgeted Expenditures	Monthly Expenditures	Expenditures Year to Date	Balance to Be Expended
10	Personal Services	\$ -	\$ -	\$ -	\$ -
20	Personal Services Benefits	\$ -	\$ -	\$ -	\$ -
30	Operating Expense	\$ -	\$ -	\$ -	\$ -
40	Travel & Per Diem	\$ -	\$ -	\$ -	\$ -
41	Communication Services	\$ -	\$ -	\$ -	\$ -
42	Freight Services	\$ -	\$ -	\$ -	\$ -
43	Utility Service	\$ -	\$ -	\$ -	\$ -
44	Rentals & Leases	\$ -	\$ -	\$ -	\$ -
45	Insurance	\$ -	\$ -	\$ -	\$ -
46	Repairs & Maintenance	\$ -	\$ -	\$ -	\$ -
47	Printing and Binding	\$ -	\$ -	\$ -	\$ -
48	Promotional Activities	\$ -	\$ -	\$ -	\$ -
49	Other Charges	\$ -	\$ -	\$ -	\$ -
51	Office Supplies	\$ -	\$ -	\$ -	\$ -
52.1	Gasoline/Oil/Lube	\$ -	\$ -	\$ -	\$ -
52.2	Chemicals	\$ 3,787.79	\$ -	\$ -	\$ 3,787.79
52.3	Protective Clothing	\$ -	\$ -	\$ -	\$ -
52.4	Misc. Supplies	\$ -	\$ -	\$ -	\$ -
52.5	Tools & Implements	\$ -	\$ -	\$ -	\$ -
54	Publications & Dues	\$ -	\$ -	\$ -	\$ -
55	Training	\$ -	\$ -	\$ -	\$ -
60	Capital Outlay	\$ -	\$ -	\$ -	\$ -
71	Principal	\$ -	\$ -	\$ -	\$ -
72	Interest	\$ -	\$ -	\$ -	\$ -
81	Aids to Government Agencies	\$ -	\$ -	\$ -	\$ -
83	Other Grants and Aids	\$ -	\$ -	\$ -	\$ -
89	Contingency (Current Year)	\$ -	\$ -	\$ -	\$ -
99	Payment of Prior Year Accounts	\$ -	\$ -	\$ -	\$ -
<b>TOTAL BUDGET AND CHARGES</b>		\$ 3,787.79	\$ -	\$ -	\$ 3,787.79
0.001	Reserves - Future Capital Outlay	\$ -	\$ -	\$ -	\$ -
0.002	Reserves - Self-Insurance	\$ -	\$ -	\$ -	\$ -
0.003	Reserves -Cash Balance to be Carried Forward	\$ -	\$ -	\$ -	\$ -
0.004	Reserves - Sick and Annual Leave	\$ -	\$ -	\$ -	\$ -
<b>TOTAL RESERVES ENDING BALANCE</b>		\$ -	\$ -	\$ -	\$ -
<b>TOTAL BUDGETARY EXPENDITURES and BALANCES</b>		\$ 3,787.79	\$ -	\$ -	\$ 3,787.79
<b>ENDING FUND BALANCE</b>		\$ -	\$ 762.86	\$ 763.33	\$ (763.33)

By submission of this monthly report of receipts, expenditures, and balances, I attest it is true and correct.

*S. Brumby*  
Director Signature

12/27/2022  
Date



# Indian River Mosquito Control District

## 5-Year Strategic Plan 2023 to 2029



Adopted INSERT DATE

*Commissioner Matthew Erpenbeck, Chair*

*Commissioner Janice Broda ♦ Commissioner Anna Kirkland*

*Executive Director Sherry Burroughs*



Process Facilitation by

C4 Strategies, LLC ♦ Charles Chapman, CEO

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**Appendix of Strategic Planning Process Materials**

- A. RFP Documents
- B. Town Hall Advertisement and Minutes
- C. Focus Group Advertisement and Record
- D. Workshop Notes and Photographs
- E. January 10, 2023 Meeting and Minutes
- F. February 14, 2023 Meeting and Minutes



## I. Purpose of the Strategic Plan

The Indian River Mosquito Control District (District) decided in Fiscal Year 2022-23 to develop a strategic plan through a comprehensive, data-driven, and community- engaged planning process. The strategic plan will outline the direction and vision for the District for the next five years and will assist the Board in future policy and financial decisions that are aligned with its mission, vision, and values. The plan will also provide staff with guidance of the goals the elected governing board have adopted to be completed over the next five years. These goals are to be utilized by staff to develop objectives both included in the Strategic Plan and in their respective funding requests annually during the budget development process.

The Strategic Plan also serves as a platform for reporting mechanisms to a variety of audiences, both internal and external to the District. External audiences include the taxpayers of Indian River County, as well as regulatory agencies with the State of Florida and the Federal government. The Strategic Plan provides a framework for the publicly vetted design of “how” and “why” public tax dollars are utilized, what was achieved, and what remains to be done to accomplish the adopted goals of the District.

Each year, an annual report may also be developed and distributed utilizing the Strategic Plan as the primary tool of reference. Being able to anchor reporting within the adopted bounds of the Strategic Plan aides the elected governing body in decision making in the next year, provides staff with an opportunity to report on what is working and identify where operational or policy amendments need to be made.

In summation, the District’s Strategic Plan is adopted in a static format on a certain date and time. Utilization of the plan requires it to be a living and utilized document by both the elected Board and the staff. The success of the Strategic Plan will be reliant upon the following:

1. The Governing Board and staff adhering to the Vision, Mission, Values, and Goals of the plan.
2. The plan being utilized in decision making and resource allocation consistently.
3. If the plan needs to be amended, an agreed upon process is taken where both staff and the Governing Board work collaboratively to amend the plan formally in an open public meeting.
4. Staff reporting to the Governing Board consistently on the progress being made according to achieving the goals of the plan in the approved desired time frames.

## II. Methodology

During the Fiscal Year 2021-2022, the District Governing Board supported and authorized staff to competitively bid for consultation services to facilitate and develop a strategic plan. The District did not have a prior existing strategic plan. On August 9, 2022, the Board reviewed the submitted bids for strategic planning and selected C4 Strategies, LLC as the consultant of record.

### **The Strategic Plan Development Process**

The C4 Strategies, LLC methodology to develop a strategic plan used a collaborative process with Indian River Mosquito Control District and their stakeholders. This included three (3) phases to achieve the desired outcomes of a strategic plan document for proposal to the elected governing body for consideration and/or adoption.

**A. PHASE 1 - Research and Preparation, Stakeholder Identification, and Logistics Planning**

The research elements of Phase 1 are critical to the success of the overall project. C4 Strategies worked with staff to secure the necessary background materials to conduct agency research for C4 Strategies to become familiar with how the District has been operating. This material included:

- Copies of annual budgets and corresponding audit findings for the past three (3) years
- Copies of capital improvement plans for the past three (3) years
- Executive Director and staff interviews and conference calls.
- A logistics plan for how on-site activities in Phase 2 would be conducted.
- Discussion and agreement about the formation of a stakeholder focus group. Groups may consist of:
  - District Commissioners
  - District departmental staff
  - Key community stakeholders such as property association presidents, governmental and non-governmental partners, civic club leaders, etc.
- Once the Stakeholder Focus Group was identified, the District staff secured the appropriate facility to host the on-site activities in Phase 2. This included the logistics of setting the dates, what materials are needed, informational presentations to be made by staff, refreshments and/meals for the stakeholder focus group, and public advertising requirements per Florida Statutes as required.

**B. PHASE 2 - On Site Facilitation of Stakeholder Focus Group**

This phase is broken into one (1) town hall meeting and two (2) full-days of intensive workshops. On December 8, 2022, IRMCD hosted a town hall meeting where the public were invited to attend and provide their comments and ask questions about the Strategic Plan.

The invited stakeholder focus groups met on December 15<sup>th</sup> and 16<sup>th</sup>, 2022. The key stakeholders identified were organized into smaller work groups to go through a facilitated process by C4 Strategies to accomplish the following:

- Strengths, Weaknesses, Opportunities, and Threats (SWOT) Analysis
- Vision Statement Development
- Mission Statement Development
- Core Values Identification and Development
- Strategic Goals Development

At the end of the two-day workshop, C4 Strategies prepared a draft document of the bulleted items above. This draft was transmitted to the District's Executive Director to be placed on an agenda for the initial review and consideration for approval by the Board to proceed to Phase 3.

The Governing Board approved the DRAFT Strategic Plan on **January 10, 2023.**

### C. PHASE 3 - Collaboration and Proposal for Adoption

Phase 3 commenced upon Board approval of the draft plan. C4 Strategies collaborated with the District's Executive Director to accomplish the following with District Staff.

- Assigned to Department Directors to develop measurable and time targeted objectives to accomplish the strategic goals.
- Compiled the objectives into the DRAFT Strategic Plan.
- Provided a presentation to the Executive Director for consideration to place the item before the Governing Board.
- C4 Strategies provided presentation to staff and the Governing Board to seek approval or garner constructive feedback on how to proceed. The date of approval by the IRMCD Governing Board was February 14, 2023.
- Upon Board approval, the Strategic Plan was transmitted officially to the Executive Director for implementation for the 2023 to 2029 timeframe on February 20, 2023.

### III. Strengths, Weaknesses, Opportunities, and Threats (SWOT) Analysis

#### A. Strengths

- Trained, dedicated, and licensed staff
- Multi-organizational, operations-based coordination
  - Customer service
  - Intergovernmental agencies
  - Private entities
- The IRMCD is an independent financially stable special district with a rich history and deep knowledge of Indian River County

#### B. Weaknesses

- Lack of public awareness/concern and education about IRMCD
  - Lack of social media presence
  - No assigned staffing or contractor resources focused on public relations/public education
  - Reactive public relations posture, not proactively telling the IRMCD story via available platforms
    - Website
    - Social media
    - Earned mass media (television, newspapers, articles)
    - Educational exposition or events (i.e., career days, civic club engagements, etc.)
- Lack of a comprehensive (integrated pest management) approach to control mosquitos in rural areas of Indian River County.

- Behind and lacking development of the Information Technology infrastructure and system
  - Need upgrades to network hardware and software for security and operational efficacy.
- Lack of investment in organizational evolution in terms of staffing, research, and development of new methods
  - Lack of preparation for staff transitions to retirement and/or attrition, staff development and safeguards to combat operational complacency
  - Efficacy testing of operations and methodologies
  - Research
    - Review of existing research available through journals and publications
    - Development of new research regarding methodologies and mitigation strategies
    - Pesticide resistance testing

### C. Opportunities

- Review organizational structure to include public relations activities to include potential additional personnel, additional assignments to existing staff, and development of educational and outreach programming development.
- Environmental stewardship to improve water quality and leverage sound researched methodologies
  - Research and propose how to leverage new technologies and evaluate “green” solutions or use of existing and available products
- Development of a Five-Year Capital Improvement Plan to address
  - Physical infrastructure
  - Facility needs
  - Operational equipment, infrastructure, technology infrastructure and vehicle replacement and enhancement.
  - Identify grant funding opportunities
  - Identify partnership opportunities
- Leverage Indian River County growth
  - Funding for new initiatives and operations
  - Shared resources from intergovernmental, not-for-profit, and private sector partners

### D. Threats

- Budget and economic impacts
  - Natural disasters (hurricanes, sea level rise, king tides)
  - Private sector partner/contractor losses
  - Multiple staff departures due to retirement in a short time frame

- Supply chain logistics issues
- Operating costs continue to increase
- Mosquitos developing resistance to treatment methodologies
  - Limited treatment options and tools
  - New species and/or diseases carried by said species
- Regulation and Legislative Actions (state and federal)
  - Label regulations on chemicals used in operations
  - Operational products recertification
  - Endangered Species impacts and restrictions
  - Limitation of drone use/regulations
  - Other environmental regulations
  - State of Florida actions relating to preemption of local decision-making authority and/or special district dissolution efforts
- Lack of stability in external contracted private providers for aerial larviciding
- Loss of institutional knowledge of experience staff due to attrition
  - No succession plan available at this time.

#### **IV. Vision Statement**

*Celebrating the Indian River Mosquito Control legacy and looking to the future, leading innovative science-based services, embracing our environment, and improving the quality of life for our community.*

#### **V. Mission Statement**

*Proudly protecting our community through innovative science-based solutions, fiscal responsibility, enhancing customer service and community engagement, utilizing creative approaches to research and technology while embracing environmental challenges.*

#### **VI. Core Values**

**Accountability:** Conducting our operations with a constant focus on ethics, integrity, and transparency.

**Respect:** Working daily to embrace diversity and exhibit respect to the public, the environment, and our staff.

**Teamwork:** Our operations are more than service delivery agents; we are a team of dedicated individuals committed to providing the highest quality experiences to our internal and external stakeholders.

**Innovation:** We recognize and actively pursue the best proven and scientifically based approaches to achieving our mission. IRMCD is a learning organization, always striving to improve our methods.

**Mentorship:** IRMCD prioritizes our efforts in developing staff and cultivating an organizational culture of leadership minded and multi-skilled professionals.

**Stewardship:** Our charge is to be faithful and active custodians of our natural environment and financial resources.

## **VII. Strategic Goals**

### **Goal 1**

Achieve sustainable funding sources with adequate reserves to address capital, operational, developmental, and environmental needs. Staff will annually develop a fiscally responsible and transparent budget for the taxpayers of Indian River County including capital improvement plans, reserve/fund balance policies based on exhibited operational needs of the District, while exploring alternative funding opportunities such as grants and cost/resource sharing.

### **Goal 2**

Develop outreach and community engagement programs designed to encourage and educate the public about IRMCD and its mission. For IRMCD to function effectively, it is vital to establish an ongoing and vibrant engagement and education program with the public.

### **Goal 3**

Continue an effective mosquito control program using the best innovative and scientific techniques which include source reduction, biological control, surveillance, larval and adult control, and community outreach utilizing our highly trained staff.

### **Goal 4**

Ensure IRMCD is conducting safe and ecologically mindful best integrated pest management practices and techniques as an integral part of the safety and success of our community.

### **Goal 5**

Invest in the professional development of employees through focused training programs that improve workplace safety and attract the best talent. Employees shall be educated and trained in current science-based solutions to foster innovation and utilization of technology.

### **Goal 6**

Embrace environmental challenges through the implementation of best management practices, using sound science, and developing strong partnerships in our programs, policies, and procedures.

JANICE BRODA, COMMISSIONER  
MATT ERPENBECK, COMMISSIONER  
TOM LOWTHER, COMMISSIONER  
SHERRY BURROUGHS, EXECUTIVE DIRECTOR



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## MEMORANDUM

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Date: January 10, 2023

To: Board of Commissioners

From: Sherry Burroughs & Lisa Ridley

**Subject:** Calendar Year 2023 BTI Chemical Bid

The attached bid comparison document has been prepared by the fiscal section, with staff recommendations for product award as follows:

LARVACIDE

Single Brood BTI

- Vectobac GS (**ADAPCO**)

